

Culture of Safety PI Taxonomy

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STN TOPIC Committee
ATS Board of Directors

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PI Taxonomy Objectives

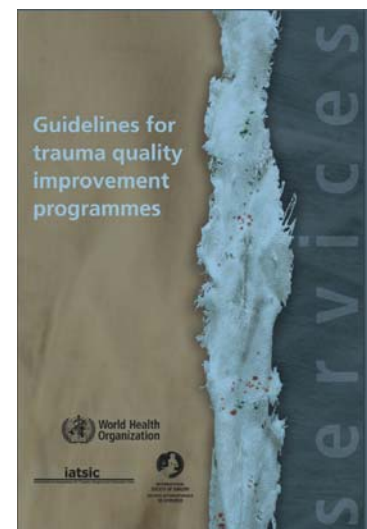
- ▶ Discuss Implementation of a common terminology and **classification** for collecting and organizing trauma performance improvement data
- ▶ Review various methods for implementing taxonomy while on clinical rounds
- ▶ Explain the benefits of using the PI taxonomy concurrently

“The Joint Commission Taxonomy has been recommended by the ACS COT PIPS Committee and the ACS COT VRC as best practice and should be implemented in trauma performance improvement programs. This taxonomy should be implemented now and will be a criterion (required) in the next version of the Resources for Optimal Care of the Injured.”

ACS COT December 2013

Industry Status – Performance Improvement Taxonomy

- ▶ World Health Organization has developed ‘Guidelines for trauma quality improvement programmers’
- ▶ Concepts taught in TOPIC™ Course
- ▶ No past Industry ‘mandate’ or ‘guidance’
- ▶ Taxonomy ‘data dictionary’ is being defined by the ACS COT
- ▶ DI has developed software ‘structure’ for the new PI Taxonomy



Traumafying The Joint Commission Taxonomy

- ▶ Do PI the way you have always done PI
- ▶ Events act as triggers for case review:
 - Deaths
 - Other non-discretionary events (specific complications, NTDB)
 - Classify the relevant factors for the event using the TJC taxonomy
 - Define cut offs for Primary, Secondary and Tertiary Review
- ▶ Develop computerized application to enhance ease of use
 - Import NTDS complications as baseline sentinel events
 - Allow users to add additional sentinel event types

Background

- ▶ Traditional trauma PI programs have employed a peer review process in the evaluation of deaths and other adverse outcomes which have been classified as “preventable”, “possibly preventable”, or “non-preventable”.
- ▶ This does not ensure that performance is improved as much as it tends to focus on the attribution of blame.
- ▶ Some states have started to open the peer review process to discoverability with the result that hospitals will restrict the determination of preventability by peer review committees.
- ▶ Most importantly, determining that a death was “non-preventable” often led to no further evaluation of the case
- ▶ Many opportunities for improvement (OFIs) were not investigated.

Reference: 'Chang' Paper

- ▶ The results suggest that the TJC *Patient Safety Event Taxonomy* could facilitate a common approach for patient safety information systems
- ▶ Having access to standardized data would make it easier to file patient safety event reports and to conduct root cause analyses in a consistent fashion

International Journal for Quality in Health Care 2005; Volume 17, Number 2; pp. 95-105
Advance Access Publication: 21 February 2005

10.1093/intqhc/mz021

The JCAHO patient safety event taxonomy: a standardized terminology and classification schema for near misses and adverse events

ANDREW CHANG, PAUL M. SCHYVE, RICHARD J. CROTEAU, DENNIS S. O'LEARY AND JEROD M. LOEB

JCAHO, Division of Research, Oakbrook Terrace, Illinois, USA

Classifying PI Events



- ▶ **What: (Event)**
 - Events identification
 - Audit Filters
 - Complication/Occurrence
 - Practice Guideline Variation
- ▶ **Who: (Domain)**
 - Patient demographics
 - Provider information
 - Source of reported event
- ▶ **Where: (Domain)**
 - Location/Setting
 - Phase/Target
- ▶ **When:**
 - Date identified and/or Occurred
 - Date of loop closure
- ▶ **Why: (Cause, Impact, Type)**
 - Impact (Harm)
 - Type (Communication, Management, Performance)
 - Factors (System or Human)
- ▶ **How (to fix it): (Mitigation/Prevention)**
 - Corrective Actions
 - Levels of Review
 - Mitigation/Prevention
 - Scope
 - Loop Closure

Classifying PI Events



Domain: *Who, Where and When*

- the characteristics of the setting in which an incident occurred and the type of individuals involved.

Impact: *How Much*

- the outcomes or effects of medical error and systems failure, commonly referred to as harm to the patient.

Type: *What*

- the implied or visible processes that were faulty or failed.

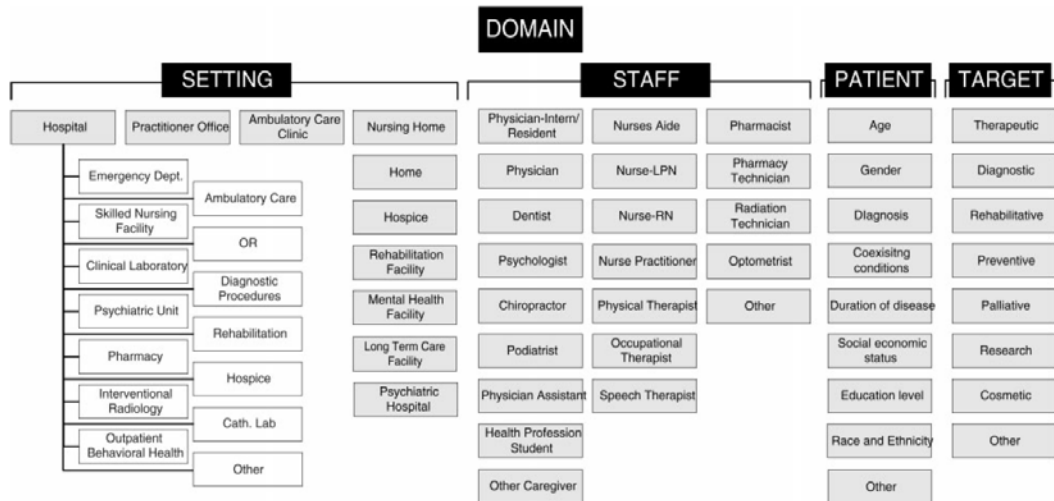
Factors: *Why*

- the contributing reasons and agents that led to an incident.

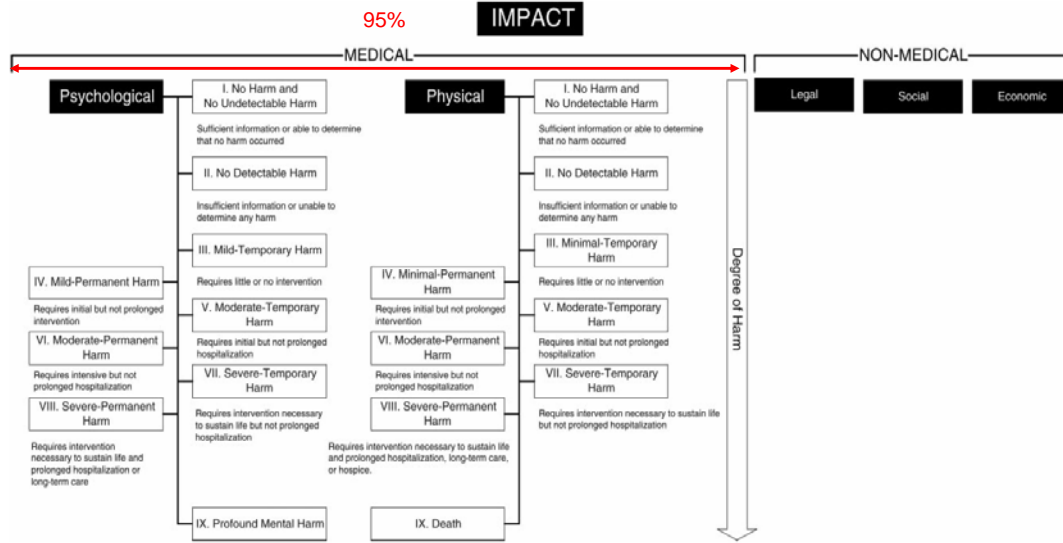
Prevention and Mitigation: *How to Fix*

- the corrective actions/measures taken or proposed to reduce the incidence and effects of adverse occurrences.

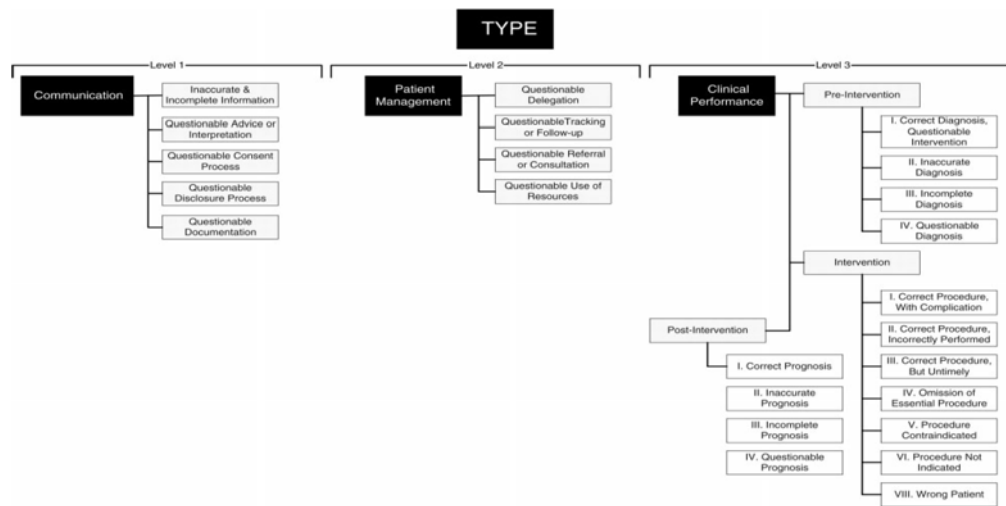
WHERE: Location/Setting (DOMAIN)



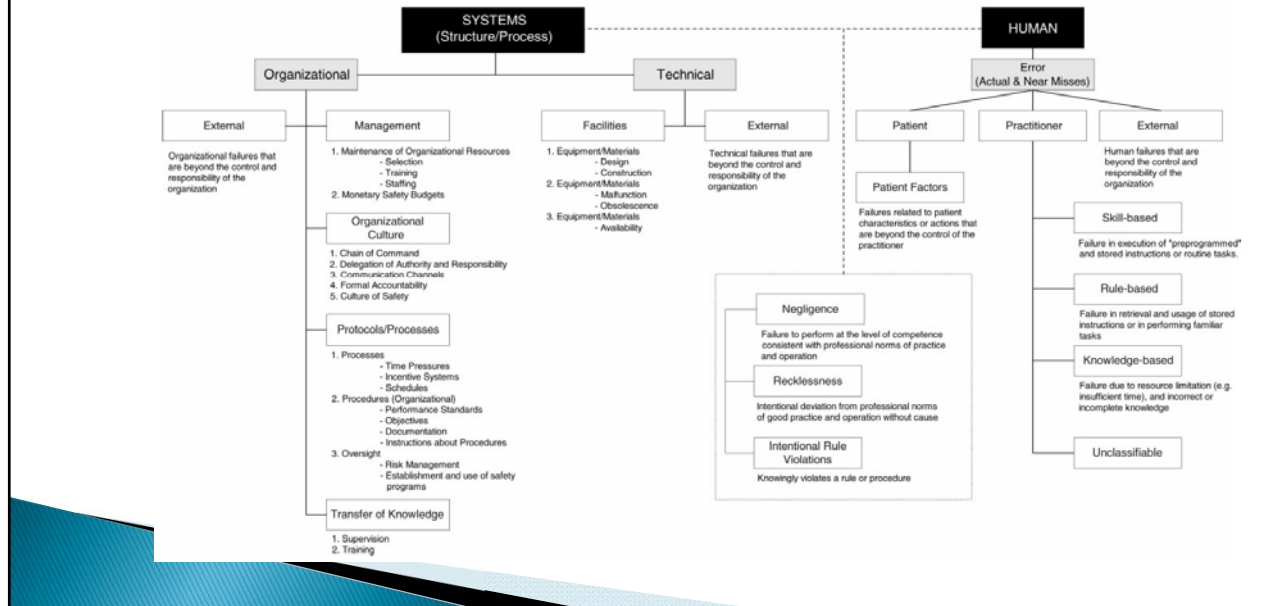
WHY: Harm of Event (IMPACT)



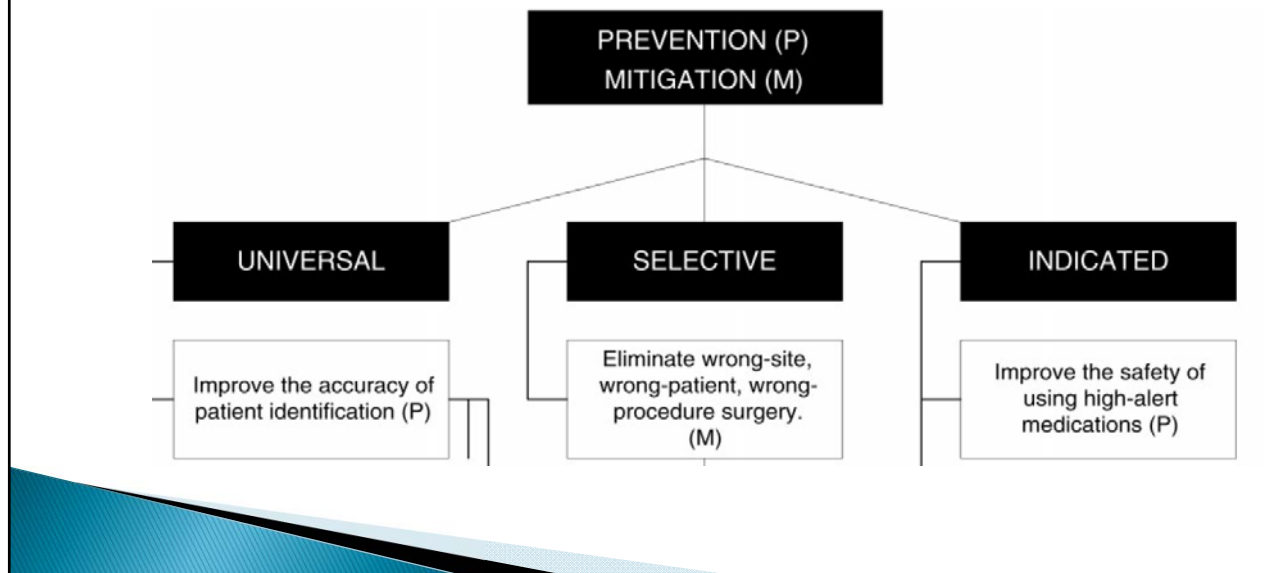
WHY: Communication, Patient Management, Clinical Performance (TYPE)



WHY: System or Human (FACTORS)



HOW (to fix it): Actions (MITIGATION/PREVENTION)



Traumafying The Joint Commission Taxonomy

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 - Define cut offs for Primary, Secondary and Tertiary Review
- ▶ Develop computerized application to enhance ease of use
 - Import NTDS complications as baseline sentinel events
 - Allow users to add additional sentinel event types

'Issue Evaluation Screen'

The screenshot shows the 'Issue Evaluation Screen' with the following sections and fields:

- ISSUE EVALUATION**: Includes fields for 'Presented By', 'Reporting Source', 'Date Identified', and 'Copy from Issue #'. A red box highlights the 'Loop Closure' section at the bottom, which contains 'Status' and 'Date' fields.
- MEETINGS DISCUSSED**: A grid with columns for 'Date' and 'Time'.
- FACTORS**: Includes 'System Related' and 'Other' tabs.
- JUDGMENT STATUS**: Includes 'In House' and 'Out of House' options.
- ACTIONS** and **DETAILS**: Large text areas for notes.
- CONFIDENTIAL - FOR PEER REVIEW PURPOSES ONLY**: A warning message.
- Navigation Bar**: Includes buttons for 'Check', 'Cancel', 'Save', 'Exit', 'Help', and 'Taxonomy'.

The Joint Commission Culture of Safety “Taxonomy”

- ▶ Terminology
- ▶ Science of classification
- ▶ Identification and classification of things that:
 - go wrong in trauma care
 - reasons why they occur
 - preventative strategies to minimize future occurrences

Taxonomy Building Blocks and Scope

- ▶ Building blocks
 - Common definitions and classifications
 - Unambiguous and translatable terminology
- ▶ Scope
 - Comprehensive classification tool
 - Applicable to all health care delivery settings
 - Includes multiple levels of patient harm
 - Addresses sentinel or serious events, adverse events, no-harm events, near misses or close calls, and potential events



Integrating Culture of Safety Taxonomy in Trauma Performance Improvement Software

Benefits

- Ease of Use
- Familiar format
- Consistent data dictionary
- Enhanced data collection
- Classification will better target actions

Risks

- 'Traumatizing' data dictionary
- Software Development cycle
- Distribution
- Steep learning curve for users
- Training and Support

Implement PI Taxonomy for Discretionary Events

Events

- ▶ Deaths
- ▶ Sentinel events
- ▶ NTDB complications
- ▶ User defined filters

Triage Events: Based on Impact (Degree of Harm)

- ▶ 1^o review and close
- ▶ 2^o review
 - Review, close or triage to 3^o review
 - Classify impact, type, and factors
 - Develop corrective actions
- ▶ 3^o review
 - Review
 - Classify impact, type, and factors
 - Develop corrective actions
- ▶ 4^o review
 - External
 - Hospital Quality

Integrating PI Taxonomy into your Trauma Performance Improvement Plan

- List your audit filters– adult filters, pediatric filters, CPG tracking filters and complications
- Each audit filter, complication, event should be graded with a degree of harm
- Based upon you plan, certain items are ‘triaged’ to a higher level of review

Pitfalls in Trauma Resuscitation : Pitfall # 2

Underdeveloped
Performance Improvement Plan

11

Integrating PI Taxonomy into the Trauma Performance Improvement Plan

- PI plan should include guidance on
 - Levels of review
 - Who can close the loop at which level of review
 - Definition of type of events that can be handled at lowest level of review
 - Definition of type of events that must be taken to the highest level of review
 - Which corrective actions are ‘mitigation’ versus ‘preventive’

Trauma Performance Improvement Process Reports

- ▶ Trauma PI Process should be able to identify
 - Highest incidence/rate of complications/events (top 5) in the program
 - Factors which contributed to those events
 - Highest (top 5) outlier (benchmarking report) complications/events

The screenshot displays the 'Event Information' software interface. The window title is 'Event Information' and it includes a menu bar with 'Record', 'Edit', and 'Browse'. The interface is organized into several sections:

- Event Information:** Fields for 'Event', 'Occurrence Date', 'Identified Date', and 'Source of Information'. A 'Legacy' button is located to the right.
- DOMAIN:** Fields for 'Setting/Location', 'Service/Staff', 'Phase of Care', and 'Target/Goal of Care'. A 'Related Provider/Practitioner' dropdown menu is also present.
- IMPACT:** A table with columns for 'Physical', 'Psychological', 'Social', 'Economic', and 'Legal'. A 'TYPE' dropdown menu is located to the right.
- FACTORS:** A table with columns for 'Factors', 'Meetings/Reviewed By', 'Level', and 'Date'. It includes checkboxes for 'System', 'Provider/Practitioner', and 'Patient', and a 'Comments' field.
- ACTIONS:** A table with columns for 'Corrective Action', 'Prevention/Mitigation', 'Scope', 'Status', and 'Completed'. It includes checkboxes for 'Action Details', 'Loop Closure Status', and 'Loop Closure Date', and an 'Add Reminder to Calendar' button.

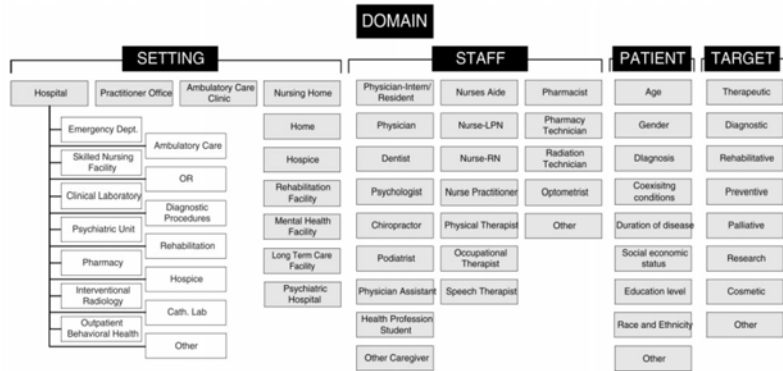
At the bottom of the window, there are buttons for 'Check', 'OK', and 'Cancel', along with a '1 of 1' indicator and navigation icons.

WHERE: Location/Setting (DOMAIN)

DOMAIN

Setting/Location	1	Resuscitation Room	Service/Staff	1	Trauma
Phase of Care	2	Resuscitation	Target/Gol of Care	8	Emergency Medicine
				2	Diagnostic

- Domain is simply:
 - Event setting in the hospital, pre-hospital, radiology
 - Service or staff member involved
 - Patient information is already captured in the trauma registry in other areas
 - Phase of care or Target in which the event occurred such as resuscitative, operative, acute care



Event Information

Record Edit Browse

Event Occurrence Date Identified Date Source of Information Legacy

-DOMAIN-

Setting/Location Service/Staff Phase of Care Target/Gol of Care Related Provider/Practitioner

-IMPACT-

Physical Psychological Social Economic Legal Type

FACTORS

Factors	Meetings/Reviewed By	Level	Date
<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>

System Provider/Practitioner Patient Acceptability Grade Comments

-ACTIONS-

Corrective Action	Prevention/Mitigation	Scope	Status	Completed
<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>

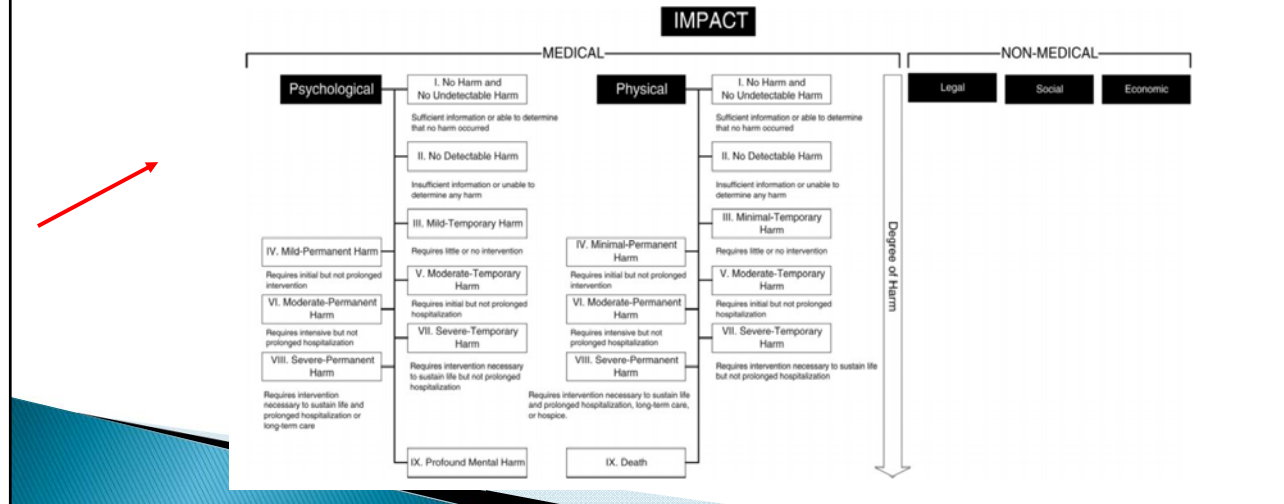
Action Details Loop Closure Status Loop Closure Date Add Reminder to Calendar

✓ Check ✓ OK ✗ Cancel

1 of 1

WHY: Impact (Harm) of Event

IMPACT	
Physical	9 Death
Psychological	
Social	
Economic	
Legal	1 Referred To Risk Management



Impact (Harm) of Event

- ▶ Harm is defined as *injury, suffering, disability or death*.
- ▶ The patient safety incident can have an impact on the patient at various levels, from **Mild** right through to the **Death** of one or more patients.

https://www.eforms.nrls.nhs.uk/staffreport/help/ALL/Dataset_Question_References/Patient_details/Individual_patient/Impact_on_patient/PD09.htm

Impact (Harm of Event) Reduced Complications Mean Lower Cost

Reduced complications mean lower costs.

High Cost of Complications

Acute Renal Failure	\$28,359
Acute Respiratory Failure	\$28,218
Blood Sugar Uncontrolled	\$11,797
Cardiac Arrest	\$15,079
DVT	\$10,804
PE	\$16,644
Pneumonia	\$22,097
SSI	\$27,631
Sepsis	\$38,978
Unplanned Intubation	\$21,025
Ventilator > 48 hours	\$27,654

Complications can raise the median cost of hospitalization for major surgical procedures by up to five-fold.² On average, a major surgical complication generates \$11,626 in extra costs, according to a study by the University of Michigan.³ But the cost can be even higher – as this chart shows. As payers implement pay-for-performance programs and deny reimbursement for preventable complications and readmissions, these costs often fall on the hospital.

Preventing just 15 complications a year covers the full cost of participation in ACS NSQIP. For most hospitals, this can be achieved in just one

month.

Differentiating Levels of Harm

1. None – Event occurred but did not reach patient
2. None Detected – patient outcome is not symptomatic or no symptoms detected and no treatment is required
3. Mild Temporary– patient outcome is symptomatic, symptoms are mild, loss of function or harm is minimal or intermediate but short term, and no or minimal intervention (e.g., extra observation, investigation, review or minor treatment) is required
4. Mild Permanent– requires initial but not prolonged intervention
5. Moderate Temporary – patient outcome is symptomatic, requiring intervention (e.g., additional operative procedure; additional therapeutic treatment), an increased length of stay, or causing permanent or long term harm or loss of function
6. Moderate Permanent – Requires intensive but not prolonged hospitalization
7. Severe Temporary – Requires intervention necessary to sustain life but not prolonged hospitalization
8. Severe Permanent – patient outcome is symptomatic, requiring life-saving intervention or major surgical/medical intervention, shortening life expectancy or causing major permanent or long term harm or loss of function
9. Death – on balance of probabilities, death was caused or brought forward in the short term by the incident

Impact: Degree of Harm

Mild

- Any unexpected or unintended incident that required extra observation or minor treatment and caused minimal harm to one or more persons.

Examples

Perforation of the bowel during surgery, that was repaired at the time and the area was appropriately washed out. Only antibiotic treatment is required.

A patient is given someone else's medication. The medication is the same as they normally take, but at a slightly higher dose, and they need to go to bed earlier due to drowsiness.

Continuing treatment with warfarin without monitoring clotting levels, which results in prolonged clotting times, and in turn causes bruising.

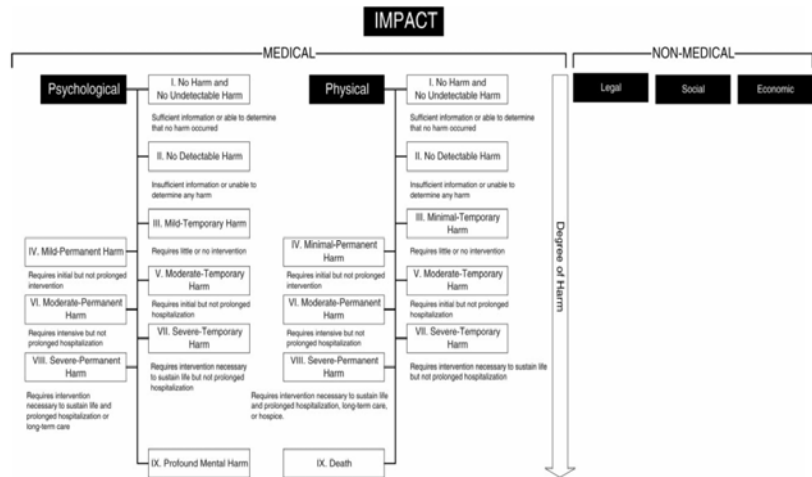
An ambulance crew are called to a patient at home who has fallen and is SOB. On arrival they decide to administer oxygen, and are then told the patient has had a laryngectomy. There are no laryngectomy masks on the vehicle so the crew have to attempt to oxygenate the patient using a face mask over the stoma. On arrival in ED the patient's oxygen saturation levels have dropped from 92% to 85%.

Blood is given to the wrong patient and causes a minor rash and temporary rise in temperature.

WHY: Impact (Harm) of Event

IMPACT

Physical	9	Death
Psychological		
Social		
Economic		
Legal	1	Referred To Risk Management



Impact: Degree of Harm

Moderate

- Any unexpected or unintended incident that resulted in further treatment, possible surgical intervention, cancelling of treatment, or transfer to another area, and which caused short-term harm to one or more persons.

Examples

Perforation of the bowel during surgery was not picked up at the time. It results in septicemia and a return to OR for repair.

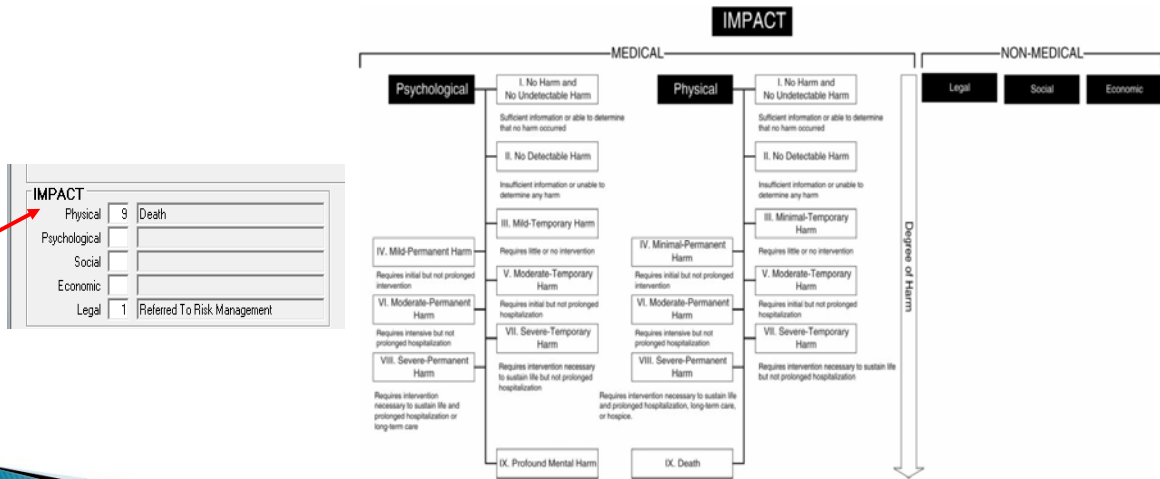
A patient is given someone else's medication. The medication is stronger than their own and they suffer prolonged drowsiness for a week. The patient needs frequent observation of their respiratory rate.

Continuing treatment with warfarin without monitoring clotting levels, which results in an overdose and bleeding problems.

An ambulance crew are conveying a patient from the ambulance to ED on stretcher. The patient is left unattended for a short period and the stretcher bed tips over. The patient suffers short-term loss of consciousness and needs to be admitted to hospital for observation. There is no longer-term head injury.

Wrong blood is given to a patient, resulting in temporary renal failure.

WHY: Impact (Harm) of Event

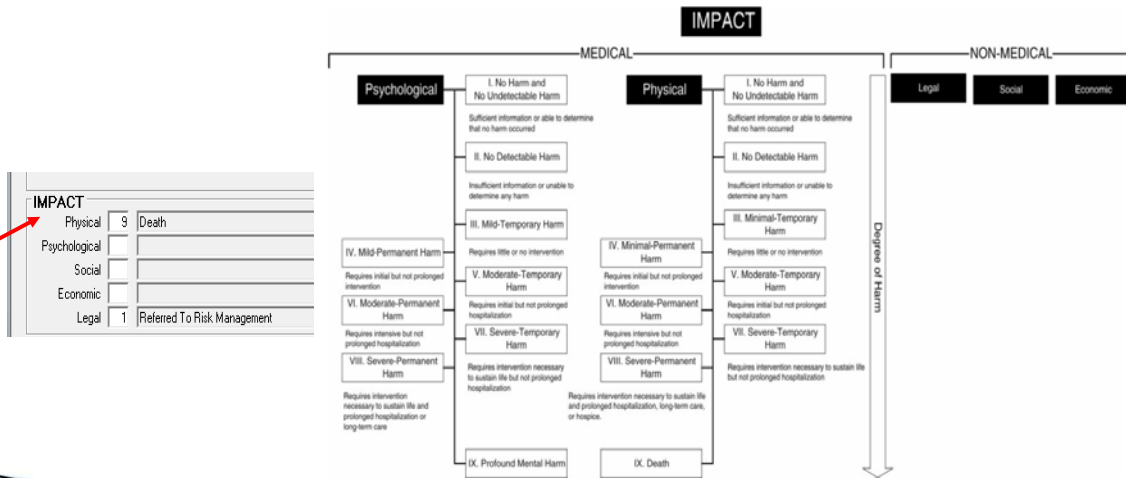


Impact: Degree of Harm

Severe

- ▶ Any unexpected or unintended incident that caused permanent or long-term harm to one or more persons.
 - ▶ Examples
 - Perforation of the bowel during surgery, requiring a temporary colostomy and subsequent major operations.
 - A patient is given someone else's medication. They have an allergic reaction to it, have a cardiac arrest and suffer brain damage as a result of receiving the medication.
 - Continuing treatment with warfarin without monitoring clotting levels, which results in a brain hemorrhage and brain damage.
 - An ambulance is called to a patient who has fallen from scaffolding. On arrival the patient is conscious but lying awkwardly, with a leg that is clearly fractured and twisted. Before carrying out a full assessment or immobilizing the cervical spine, the crew reposition the patient to straighten the leg. After repositioning, the patient is unable to move any of their limbs, and later investigations identify that they have a cervical fracture and spinal cord damage. The spinal cord was, however, immobilized immediately after repositioning. The patient is left with long-term paralysis from the neck down.
 - Wrong blood is given to a young woman, who then develops anti-D antibodies that will affect any future pregnancy.

WHY: Impact (Harm) of Event



Impact: Degree of Harm

Death

- ▶ Any unexpected or unintended event that caused the death of one or more persons.

- ▶ Examples

Death as a direct consequence of perforation of the bowel during surgery.

A patient is given someone else's medication. They have an allergic reaction to it, have a cardiac arrest and die as a result of receiving the medication.

Continuing treatment with warfarin without monitoring clotting levels, which results in a brain hemorrhage and death.

An ambulance responding to an emergency call on blue lights goes through red traffic lights at an intersection. A car approaching the intersection has a green light, does not see the ambulance and attempts to cross. The ambulance is unable to stop and hits the car on the driver's side. The driver of the car suffers multiple injuries and later dies in hospital.

Wrong blood is given to a patient resulting in multi-organ failure and death.

Examples: Impact: Degree of Harm

Pneumonia (\$22,097)

Degree	Example
Mild	short term antibiotic therapy required
Moderate	increase in oxygen requirement, prolongation of hospital stay, transfer to higher level of care, central line for longer term IV antibiotics needed, MRSA or other multi-drug resistant organism
Severe	intubation, death, invasive procedure needed (chest tube, thoracentesis, VATS)

Examples: Impact: Degree of Harm Deep Vein Thrombosis (\$10,804)

Degree	Example
Mild	incidental diagnosis, line related/provoked
Moderate	symptomatic (pain, swelling), prolongs hospital stay, mid-term treatment duration
Severe	causes escalation of care, results in invasive procedure (including IVC filter placement), results in complication of anticoagulation, results in PE

Examples: Impact: Degree of Harm ARDS (\$26,218)

Degree	Example
Minimal	N/A
Moderate	increased oxygen requirement, non-invasive ventilation strategies (CPAP, BiPAP), prolongs hospital stay, admission to higher level of care, non-ICU (stepdown or progressive care unit)
Severe	increased oxygen requirement, non-invasive ventilation strategies (CPAP, BiPAP), prolongs hospital stay, admission to higher level of care, non-ICU (stepdown or progressive care unit)

Examples: Impact: Degree of Harm Decubitus Ulcer (\$37,800)

Degree	Example
Minimal	N/A (NTDB requires decubitus ulcers – pressure sores – reported at a minimum of stage 2. At stage 2 a decubitus ulcer has gone past the mild definition)
Moderate	requires specialized wound management that increases hospital stay but does not require transfer to a higher level of care
Severe	systemic complications from wound including sepsis which requires transfer to a higher level of care. May include complication of sepsis which may lead to death.

Examples: Impact: Degree of Harm UTI (\$1,007)

Degree	Example
Minimal	mild or asymptomatic, does not prolong hospitalization
Moderate	results in complex urinary infection (pyelonephritis), prolongs hospital stay, catheter associated
Severe	urosepsis, change in level of care required, death

Examples: Impact: Degree of Harm PE (\$16,644)

Degree	Example
Minimal	incidental finding, asymptomatic, no change in status required
Moderate	increased oxygen requirement, prolongs hospital stay
Severe	associated with severe DVT, requires intervention (filter, embolectomy) or change in level of care, intubation, death

Examples: Impact: Degree of Harm Acute Kidney Injury/Acute Renal Failure (\$28,359)

Degree	Example
Minimal	asymptomatic elevation in creatinine, oliguria requiring IV fluid bolus, does not prolong hospital stay
Moderate	consultation with nephrology, close/serial monitoring of electrolytes, modification of medication dosing, dietary changes needed
Severe	escalation of care to ICU level, dialysis needed, treatment for hyperkalemia or uremia needed, associated with liver failure, death

Examples: Impact: Degree of Harm Myocardial Infarction (\$5,463)

Degree	Example
Minimal	Uncomplicated clinical course with resolution of symptoms with minimal therapy leading to full recovery and limited lifestyle changes.
Moderate	NSTEMI or other symptoms that require non-invasive intervention or invasive intervention but leads to good recovery with minimal lifestyle changes and return to previous functional status
Severe	STEMI that requires invasive intervention, results in cardiac arrest or other complications (i.e. stroke, anoxic brain injury, CHF, cardiogenic shock, etc...), or leads to long term debilitation or inability to return previous functional status.

Examples: Impact: Degree of Harm Cardiac Arrest (\$15,079)

Degree	Example
Minimal	N/A
Moderate	Were pulseless (PEA) requiring CPR or received defibrillation or other electrical/chemical intervention.
Severe	Required pacing to restore circulation or leads to death or other permanent complications (anoxic brain injury, stroke, etc...)

Examples: Impact: Degree of Harm Unplanned Intubation (\$21,025)

Degree	Example
Minimal	N/A
Moderate	event occurs >24 hours after admission or >72 hours after extubation
Severe	event occurs after initial trauma resuscitation but <24 hours from admission, results in mechanical ventilation >72 hours, requires tracheostomy

Examples: Impact: Degree of Harm Unplanned Return to OR

Degree	Example
Minimal	minimal procedure unrelated to primary operation (trach, PEG, line) or minimal procedure due to minimal complication (SSI superficial or deep), does not prolong hospitalization, no change in level of care
Moderate	extends length of hospital stay, organ space infection, opening of organ space due to bleeding without major change in post-operative plan of care or course, no change in level of care
Severe	major operation related to shock, missed injury, major alteration in post-operative care plan, change in level of care

Examples: Impact: Degree of Harm Unplanned Return to ICU

Degree	Example
Minimal	
Moderate	upgrade to 'step down' or 'progressive care' type unit, event occurs >72 hours after ICU discharge, not requiring Clavien Grade 4 interventions
Severe	event occurs <72 hours after ICU discharge, requires Clavien Grade 4 intervention, prolongs hospitalization

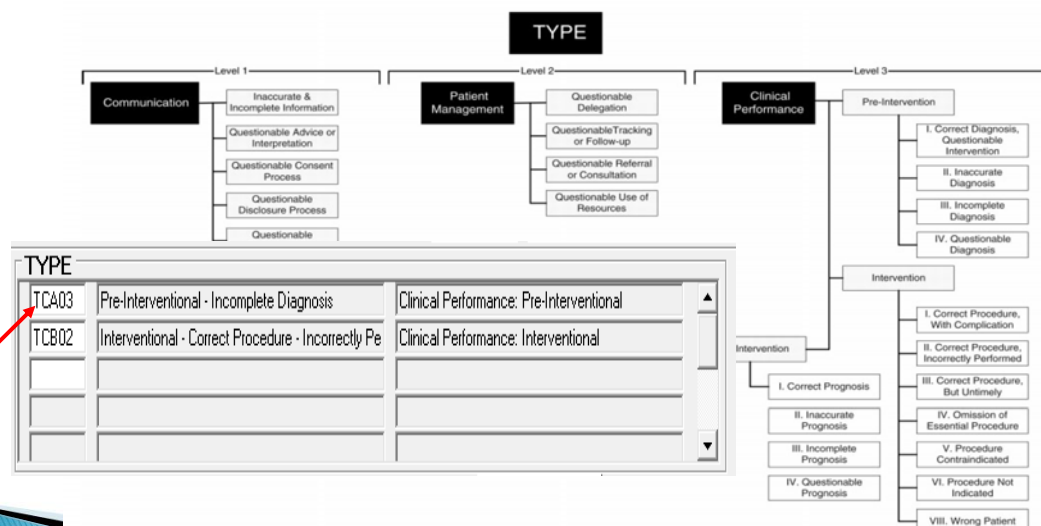
Examples: Impact: Degree of Harm Acute Alcohol Withdrawal

Degree	Example
Minimal	symptoms such as shaking, anxiety that require only oral medication (including alcoholic beverages) for management. Does not prolong hospital stay.
Moderate	requires IV medications for symptom management. Prolongs hospital stay.
Severe	Requires ICU management for conditions such as acute delirium tremens, electrolyte imbalance, seizures, death.

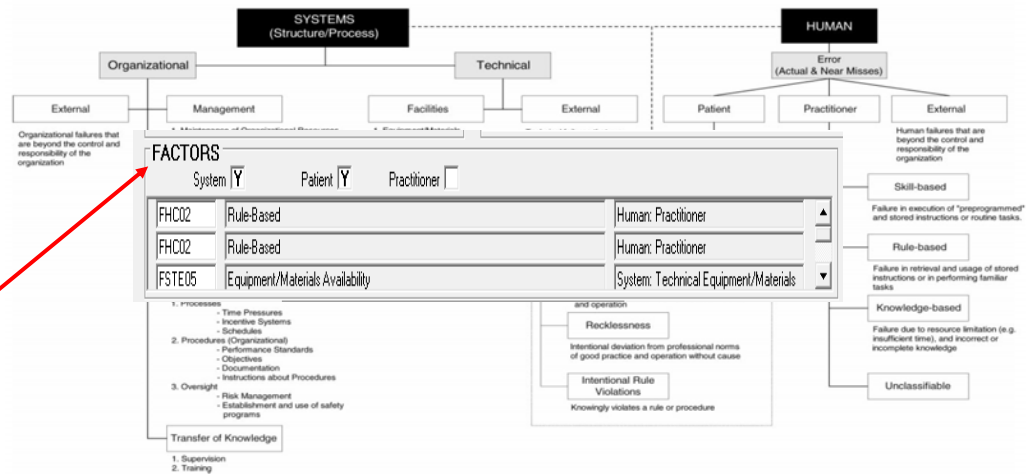
Payer Pay-For-Performance

- ▶ As payers implement pay-for-performance programs and deny reimbursement for preventable complications and readmissions, these costs often fall on the hospital
- ▶ Preventing just 15 complications a year covers the full cost of participation in ACS NSQIP
- ▶ For most hospitals, this can be achieved in just one month

WHY: Type-Communication, Patient Management, Clinical Performance



WHY: Factors System or Human [patient or practitioner]



What: Event Identification

Event Information

Record Edit Browse

Event

Occurrence Date

Identified Date

Source of Information

Related Provider/Practitioner

DOMAIN

Setting/Location

Service/Staff

Phase of Care

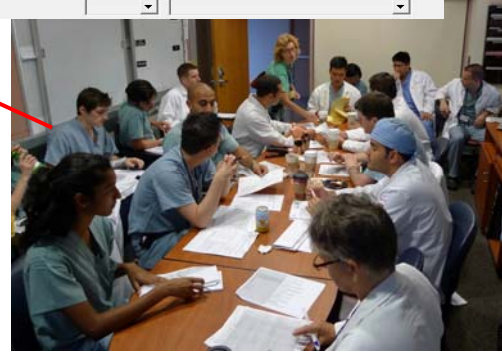
Target/Goal of Care

- ▶ On clinical rounds 'active listening'
- ▶ Forum for event identification
- ▶ Primary Review of PI events
- ▶ Audit Filters, Complications
- ▶ Track compliance with CPGs



What: Event Identification

- ▶ Plan of care discussed
- ▶ Capture events using laptop/tablet
- ▶ Summary of discussions
- ▶ System issues tackled immediately



When: Date Identified and/or Date Occurred



WHERE: Location/Setting (DOMAIN)

Event Information

Record Edit Browse

Event 9003 Delay to Operating Room Occurrence Date 04/24/2015 Identified Date 05/05/2015
Source of Information 5 Patient Safety Report

DOMAIN

Setting/Location	3	Operating Room	2	Emergency Department
Service/Staff	1	Trauma	3	Orthopedics
Phase of Care	2	Resuscitation		
Target/Goal of Care	2	Diagnostic		

Related Provider/Practitioner

1610	Blatt, Benjamin
20156	Lundergan, Conor
8765432	Martin, K. PA Neurosurgery

- Domain is simply:
 - Event setting in the hospital, pre-hospital, radiology
 - Service or staff member involved
 - Patient information is already captured in the trauma registry in other areas
 - Phase of care or Target in which the event occurred such as resuscitative, operative, acute care

Where: Location/Setting (DOMAIN)

DOMAIN

Setting/Location	3	Operating Room	2	Emergency Department
Service/Staff	1	Trauma	3	Orthopedics
Phase of Care	2	Resuscitation		
Target/Goal of Care	2	Diagnostic		

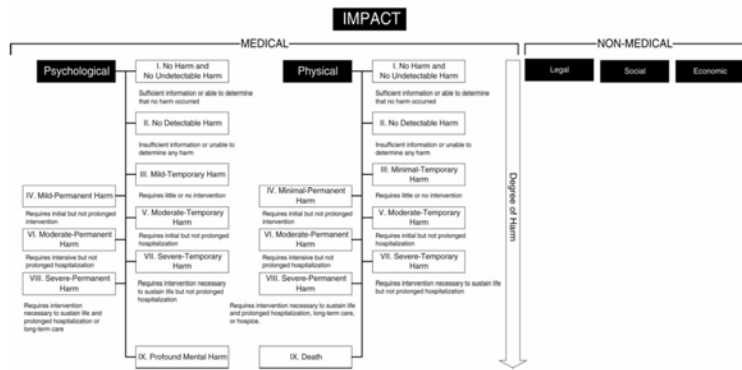
- ▶ The characteristics of the setting in which an event occurred
 - ▶ May be between to services
 - ▶ May be between to settings
 - ▶ May be between multiple providers
- ▶ Create queries to get the data out
 - All events in ED
 - All events with Radiology
 - All events on weekends or nights

Who: Patient and Source of Event Identification (DOMAIN)

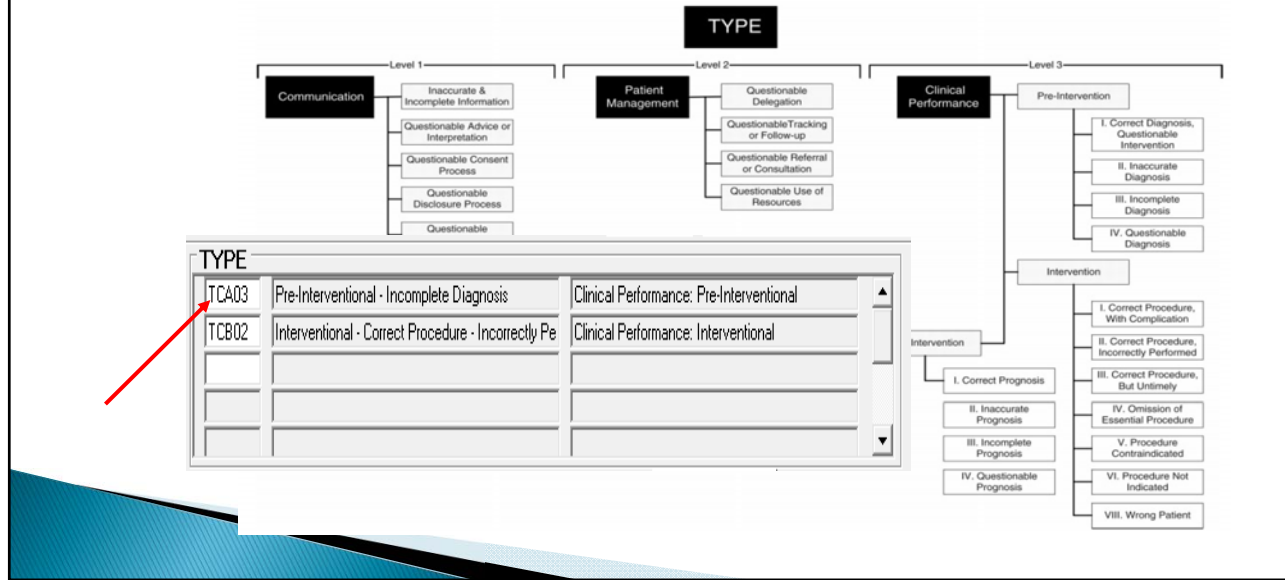
- Patient: You have entered the patient into your registry
- Unique identifiers in 'Demographics' sets the patient apart
- Source: who reported the event to you?

WHY: Impact (Harm) of Event

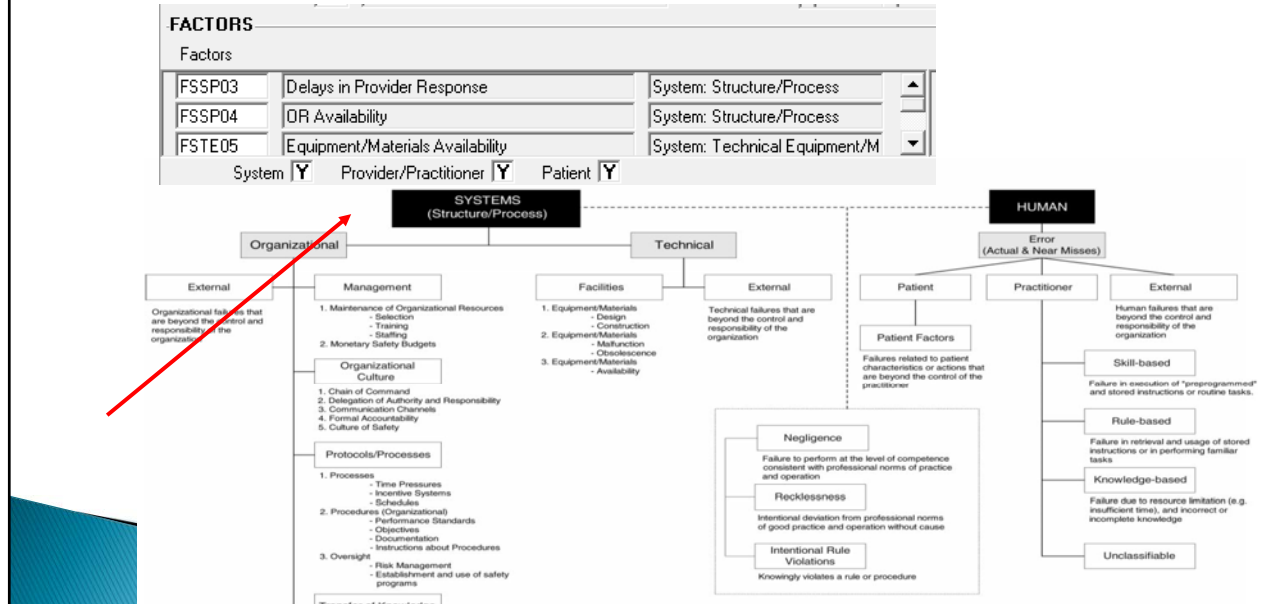
IMPACT		
Physical	5	Moderate-Temp Harm
Psychological	1	No Harm
Social	/	Not Applicable
Economic	/	Not Applicable
Legal	1	Referred To Risk Management



WHY: Type-Communication, Patient Management, Clinical Performance



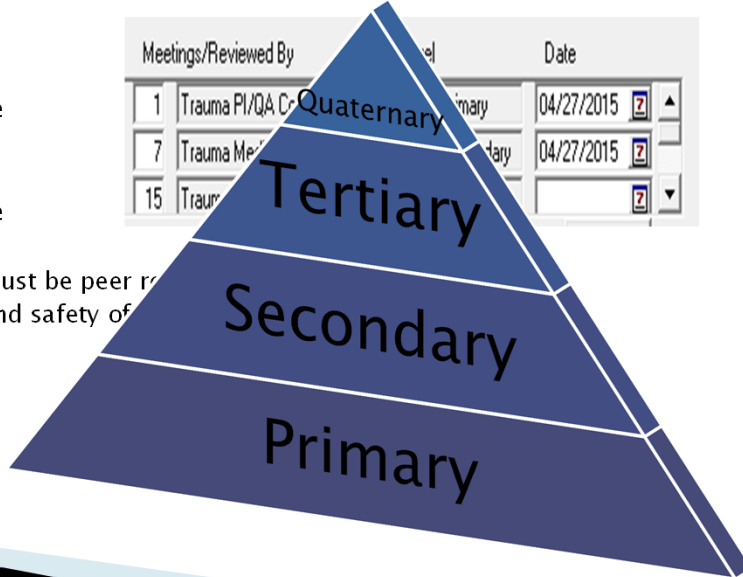
WHY: Factors System or Human [patient or practitioner]



How (to fix it): Levels of Review

- Primary
 - TPM or designee
 - May give feedback and close
- Secondary
 - TMD or designee
 - May give feedback and close
- Tertiary
 - Must be multidisciplinary, Must be peer reviewed
 - Review efficacy, efficiency and safety of
- Quaternary
 - Hospital Quality
 - External Peer Review

Meetings/Reviewed By	Level	Date
1 Trauma PI/QA Co	Quaternary	04/27/2015
7 Trauma Me	Quaternary	04/27/2015
15 Trauma		



How (to fix it): Corrective Actions

How (to fix it): Corrective Actions

The screenshot displays a software interface for managing corrective actions. On the left, a tree view lists various system components under 'System', including categories like 'Safety', 'Maintenance', and 'Operational'. The main window, titled 'Event Information', contains several sections:

- Event Information:** Fields for Date, Identified Date, and Source of Information.
- DOMAIN:** Fields for Setting/Location, Serial/Start, Phase of Case, and Significant Case.
- IMPACT:** Fields for Physical, Psychological, Social, Economic, and Legal.
- FACTORS:** A table with columns for Name, History/Reviewed By, Level, and Date.
- ACTIONS:** A table with columns for Corrective Action, Prevention/Mitigation, Scope, Status, and Completed.

How (to fix it): Corrective Actions

- Continuous cycle of action
- Actions noted in minutes must have implementation and evaluation feedback
- Date of action must be noted
- Create report to view the 'status' of actions
 - Active
 - Pending
 - Closed Tagged for follow up
 - Closed
- The report will keep you up to date on actions
- Review at a weekly Secondary Review

The screenshot shows a 'PENDING_ACTION - Query Editor' window. The 'Name' field is 'PENDING_ACTION' and the 'Description' is 'corrective action pending'. The 'Query Fields' section shows a query: 'ANYPL_CLSD_STATS' = Operator 'Column 2'. Below this, a 'User Query Editor' window is open, showing the same query. A 'Data Elements' dialog box is also open, displaying a list of choices for the query field:

1. Open - Pending Action
2. Open - Pending Adaption
3. Open - Pending Referral
4. Open - Pending Other
5. Inactive - No Action Follow-Up
6. Inactive - No Referral Feedback
7. Inactive - Other/Not Resolved
8. Closed - Tagged for Follow-Up
9. Closed - Resolved
0. Not Applicable
- ?. Unknown

HOW (to fix it): Actions (Mitigation/Prevention)

ACTIONS

Corrective Action	Prevention/Mitigation	Scope	Status	Completed
2 Policy or Practice Guideline: Develop	1 Prevention	1 Universal: Action Designed for All Patients	1 Active	

Action Details
 Loop Closure Status
 Loop Closure Date:
 Add Reminder to Calendar

HOW (to fix it): Loop Closure and Follow up

Event Information

Record - Edit

Event: 3999 Trauma Death Occurrence Date: 11/07/2014 Identified Date:

Source of Information: 2 Practitioner Specify:

DOMAIN

Setting/Location: 1 Resuscitation Room Service/Staff: 1 Trauma Related Provider(s):

Phase of Care: 2 Resuscitation Target/Goal of Care: 2 Diagnostic

IMPACT

Physical: 5 Death TYPE: TCA03 Pre-Interventional - Incomplete Diagnosis Clinical Performance: Pre-Interventional

Social: TCB02 Interventional - Correct Procedure - Incorrectly Performed Clinical Performance: Interventional

Economic:

Legal: 1 Referred To Risk Management

FACTORS

System (Y) Patient (Y) Practitioner

JHCC02 Rule-Based Human Practitioner

FRCC02 Rule-Based Human Practitioner

FSTE05 Equipment/Materials Availability System: Technical Equipment/Materials

Levels of Review/Meetings:

2 Primary - TPN/RN Coordinator	11/07/2014	
7 Secondary - Trauma Director	11/08/2014	
4 Tertiary - Multidisciplinary Peer Review	11/10/2014	

Determination: 1 Unanticipated Event with Opportunity for Improvement

Acceptability: 3 Unacceptable

ACTIONS

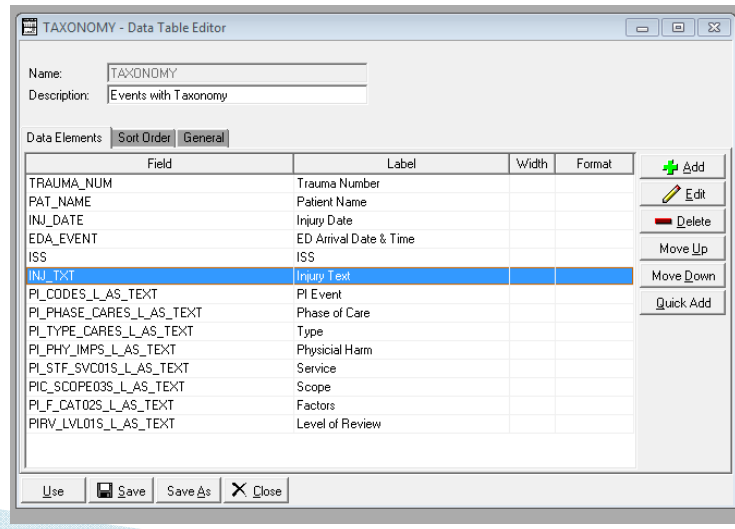
Corrective Action	Prevention/Mitigation	Scope	Status	Completed
3 Policy or Practice Guideline: Revise	1 Prevention	2 Selective: Action Designed for Patients With Specific Risk	3 Closed Tagged for Follow	11/13/2014
16 Referral To Peer Review Committee	1 Prevention	1 Universal: Action Designed for All Patients	3 Closed Tagged for Follow	11/14/2014

Action Details
 Loop Closure Status: 8 Closed - Tagged for Follow-up
 Loop Closure Date: 11/10/2014
 Add to Calendar

Check
 OK
 Cancel

DI Report Writer Insert Taxonomy Fields into User Reports

- ▶ Add taxonomy fields to data table reports
- ▶ Use 'impact' (degree of harm) as a Query to find moderate to severe impact events



Let's practice

CASE #1

- ▶ **Elderly male with multiple medical problems and prolonged time in OR for fixation of fractures**
- ▶ 78-year-old-male who fell down stairs at home. History of atrial fib, on Coumadin, and COPD. Sustained fractures of radius and ulna, shoulder, and hip. Also had change in mental status with cerebral edema on CT. Admitted to general surgery service. Taken by orthopedics to OR on night of admission. Had 5 hours in OR for multiple orthopaedic procedures. Intermittently unstable in OR. High blood loss, coagulopathic, required transfusions in OR. Postoperatively, developed pneumonia, sepsis and expired on post-operative day 5.

Event: _____

- | | | |
|-------------------------|-----------------------------------|--------------------------|
| ▶ DOMAIN: | | |
| ▶ Setting: | ▶ TYPE: | |
| ▶ Service: | ▶ Communication: | |
| ▶ Phase of Care: | ▶ Patient Management: | ● ACTIONS: |
| ▶ Target of Care: | ▶ Clinical Performance: | ● Corrective Action: |
| ▶ Provider/Practitioner | ▶ FACTORS: | ● Prevention/Mitigation: |
| | ▶ MEETING/LEVEL OF REVIEW: | ● Scope: |
| ▶ IMPACT: | ▶ Determination: | ● Status: |
| ▶ Impact-Physical: | ▶ Acceptability: | |
| ▶ Impact-Psychological: | ▶ Grade: | |
| ▶ Impact Social: | | |
| ▶ Impact Economic: | | |
| ▶ Impact Legal: | | |

Case #2

- ▶ **Multi-system organ failure after head and abdominal injury**
- ▶ 56-year-old male. Motor vehicle crash. Approximately 45 minutes between event and arrival at ED. Arrival BP: 80/60; GCS 5. This patient was intubated in the ED upon arrival. He was administered crystalloid and blood for a systolic blood pressure of 60. A FAST was positive at approximately 20 minutes into his time in the ED. CT of the head showed subarachnoid hemorrhage. He underwent a laparotomy 11 hours after arrival in the ED. This revealed 300 cc of blood. He underwent a splenectomy and placement of a chest tube. There was also note of a pelvic haematoma. In the ICU, he subsequently developed liver failure, renal failure and ARDS. He expired on day 15. An autopsy revealed 400 cc of serous pericardial effusion.

Event: _____

- ▶ **DOMAIN:**
- ▶ Setting:
- ▶ Service:
- ▶ Phase of Care:
- ▶ Target of Care:
- ▶ Provider/Practitioner
- ▶ **IMPACT:**
- ▶ Impact-Physical:
- ▶ Impact-Psychological:
- ▶ Impact Social:
- ▶ Impact Economic:
- ▶ Impact Legal:
- ▶ **TYPE:**
- ▶ Communication:
- ▶ Patient Management:
- ▶ Clinical Performance:
- ▶ **FACTORS:**
- ▶ **MEETING/LEVEL OF REVIEW:**
- ▶ Determination:
- ▶ Acceptability:
- ▶ Grade:
- ▶ **ACTIONS:**
- ▶ Corrective Action:
- ▶ Prevention/Mitigation:
- ▶ Scope:
- ▶ Status:

Clinical Science

Classifying errors in preventable and potentially preventable trauma deaths: a 9-year review using the Joint Commission's standardized methodology



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Abstract

BACKGROUND: Benchmarking and classification of avoidable errors in trauma care are difficult as most reports classify errors using variable locally derived schemes. We sought to classify errors in a large trauma population using standardized Joint Commission taxonomy.

METHODS: All preventable/potentially preventable deaths identified at an urban, level-1 trauma center (January 2002 to December 2010) were abstracted from the trauma registry. Errors deemed avoidable were classified within the 5-node (impact, type, domain, cause, and prevention) Joint Commission taxonomy.

RESULTS: Of the 377 deaths in 11,100 trauma contacts, 106 (7.7%) were preventable/potentially preventable deaths related to 142 avoidable errors. Most common error types were in clinical performance (inaccurate diagnosis). Error domain involved primarily the emergency department (therapeutic interventions), caused mostly by knowledge deficits. Communication improvement was the most common mitigation strategy.

CONCLUSION: Standardized classification of errors in preventable trauma deaths most often involve clinical performance in the early phases of care and can be mitigated with universal strategies.

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Summary

- ▶ **Do PI the way you have always done PI**
- ▶ **Events act as triggers for case review:**
 - Deaths
 - Other non-discretionary events (specific complications NTDB)
 - Classify the relevant factors for the event using the TJC taxonomy
 - Define cut offs for Primary, Secondary and Tertiary Review
- ▶ **Develop computerized application to enhance ease of use**
 - Import NTDS complications as baseline sentinel events
 - Allow users to add additional sentinel event types